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8
9 **JAMS**

10 AMAZING GRACE MOVIE, LLC, a
11 California Limited Liability Company,

12 Claimant,

13 v.

14 ANDREW MAYORAS, as Representative of
the ESTATE OF ARETHA FRANKLIN;
15 KECALF FRANKLIN, in his personal
capacity; ROES 1-50,

16 Respondents.
17

Case No.: 5345000713

**CLAIMANT'S APPLICATION FOR
EMERGENCY RELIEF**

Demand Filed: October 22, 2025

18 Claimant AMAZING GRACE MOVIE, LLC (“AGM” or “Claimant”) files this
19 Application for Emergency Relief (“Application”) against Respondent ANDREW MAYORAS, in
20 his capacity as Representative of the ESTATE OF ARETHA FRANKLIN (the “Estate” or
21 “Respondent”).

22 This Application is made pursuant to JAMS Rule 2 of the Comprehensive Arbitration Rules
23 and Procedures and California law, as more particularly set forth herein, on the grounds that
24 Claimant will suffer immediate loss and damage in the absence of emergency relief. Filed
25 concurrently with this Application are the Declaration of Alan Elliot (“Elliot Decl.”) and the
26 Declaration of Fernando Sulichin (“Sulichin Decl.”)

27 In this Application, Claimant seeks emergency relief from the Arbitrator against
28 Respondent pursuant to an order:

1 (1) Enjoining Respondent from withholding consent to the Producer’s Offer (as defined below);
2 (2) Enjoining Respondent from unreasonably interfering with Claimant’s right to consummate the
3 Producer’s Offer; (3) Enjoining Respondent from further interference with Claimant’s contractual
4 rights pending final adjudication of this Arbitration; (4) Enjoining Respondent from relying on non-
5 commercial factors, like subjective political viewpoints, to withhold consent to any right of
6 exploitation falling within Category 2 of the Agreement.

7 I. INTRODUCTION

8 California courts have long recognized that contractual discretion—even where a party
9 retains an apparent right to approve or disapprove—must be exercised in good faith and consistent
10 with the reasonable expectations of the parties. These principles are not negotiable or subject to a
11 contracting party’s subjective viewpoints. Rather, they are enshrined in the case law that governs
12 this case.

13 In *Locke v. Warner Bros., Inc.*, the California Court of Appeal held that a studio’s discretion
14 to approve or reject film projects under a “first look” deal could not be exercised arbitrarily or for
15 reasons extraneous to the parties’ commercial purposes. 57 Cal.App.4th 354 (1997). The same
16 principle applies here. Like Warner Bros. in *Locke*, the Estate cannot hide behind the emotions or
17 political persuasions of its heirs to frustrate Claimant’s contractual rights.

18 The Estate’s refusal—grounded in the personal political views of its representatives rather
19 than any bona fide commercial purpose—constitutes precisely the type of bad-faith conduct that
20 California law forbids. The implied covenant of good faith and fair dealing prohibits a contracting
21 party from using discretionary approval rights to thwart the other party’s legitimate contract
22 expectations. Where, as here, a contract expressly limits the right to withhold consent to situations
23 in which it is reasonable to do so, the law demands an objective showing of commercial
24 justification—not a subjective disagreement with the message or perceived political tone of the
25 work.

26 As further discussed, absent emergency relief, Claimant will suffer immediate loss. The
27 opportunity that has been presented to Claimant is of a rare and fleeting variety that will soon
28 disappear if the Estate’s bad faith conduct goes unchecked. Claimant’s goodwill, reputation and
leverage with some of the industry’s most prominent producers will be irreparably damaged.

1 Claimant will also suffer untold financial harm, as the offer currently on the table leaves open the
2 possibility of future downstream and “back-end” revenues that are not currently ascertainable.
3 Because Claimant can also demonstrate entitlement to relief on its most important claims (breach
4 of contract and breach of the implied covenant of good faith and fair dealing), this Arbitrator should
5 issue the requested relief.

6 **II. FACTUAL BACKGROUND**

7 **A. The Concert**

8 Over two nights in January of 1972, Aretha Franklin performed a concert from the pulpit
9 of the New Temple Missionary Baptist Church in the Watts neighborhood of Los Angeles,
10 California (the “**Concert**”). With the pulpit as her stage, Franklin delivered one of the most
11 mesmerizing performances of her career. She was a preacher as much as a singer, a healer as much
12 as an entertainer. Tucked in the pews were Mick Jagger and Charlie Watts, captivated and
unblinking.

13 Franklin’s performance, and all proceeds thereof, including, but not limited to, the sound
14 recording and film footage was produced and owned by Warner Brothers and Atlantic Records¹
15 (collectively, “**Warner Bros.**”) as part of Franklin’s April 1, 1968, overall deal with Warner Bros.
16 (the “**WB-Franklin Agreement**”). The WB-Franklin Agreement governed Franklin’s exclusive
17 personal services to Warner Bros. for a period of 5 years. (**Exh. A** to Elliott Decl., ¶ 3)

18 Unfortunately, the Concert footage wouldn’t see the light of day for over three decades.
19 Several technical requirements necessary to synchronize picture and sound were neglected, and
20 most of the footage from the Concert was unusable. (Elliott Decl., ¶ 3) Alas, the immense amount
21 of time, effort, and money required to correct the deficiencies with the footage resulted in the
22 footage and accompanying sound recordings collecting dust in a Warner Bros. vault.

23 Separate and apart from the audio and visual recordings made for the concert film that
24 Warner Bros. intended to release, Atlantic Records made a separate and distinct recording of the
25 Concert for purposes of releasing Franklin’s debut gospel album, “Amazing Grace,” which was in
26 fact released as an album in 1972. (Elliott Decl., ¶ 3) The two physical recordings are not the same.
27 (Elliott Decl., ¶ 3)

28 ¹ Warner Bros. acquired Atlantic Records in 1967 and later evolved into Warner Music Group (WMG).

1 **B. Claimant's Efforts to Resurrect *Amazing Grace***

2 In 2007, producer and composer Alan Elliott (“**Elliott**”), the principal of Claimant and a
3 longtime admirer of Franklin, convinced Warner Bros. to sell him all its right, title and interest in
4 and to the Concert footage, including the non-synced audio and film footage. (Elliott Decl., ¶ 4)
5 Elliott mortgaged his home and spent countless hours resurrecting and technically syncing the
6 footage with the underlying sound recording intended for the original, never released, 1972 film.
7 (Elliott Decl., ¶ 4) After pouring years of effort and equity into the project, Elliott restored the
8 Concert Footage and created what eventually became one of the most celebrated concert
9 documentaries of all time, *Amazing Grace* (the “**Picture**”). *See, e.g.* Wesley Morris, *Amazing*
10 *Grace Review: Aretha Franklin Is Glorious in a Rousing Concert Film*, The New York Times
11 (Dec. 5, 2018)²; Emily Lordi, *My Soul Is Satisfied: An Intimate New Documentary Explores The*
12 *Source of Aretha Franklin's Power*, (April 5, 2019)³. AGM owns the Picture. (Elliott Decl., ¶ 7)

13 **C. Claimant's Agreement with the Franklin Estate**

14 On March 21, 2019, AGM entered into an agreement with the Estate, whereby AGM
15 acquired a comprehensive grant of rights from Respondent (as set forth more particularly in the
16 Agreement, the “**Rights**”) in exchange for \$1.1 million, 10% of the net proceeds from the Picture,
17 and other valuable consideration, including posthumous “Starring” credit for Aretha Franklin, and
18 a “Produced By” credit for the then current administrator of the Estate, Sabrina Owens. The March
19 2019 agreement was minimally amended on April 8, 2019 (together, the “**Agreement**”). (**Exh. B**
20 to Elliott Decl., ¶ 5).

21 **D. The Unknown Commercial Motivations of the Estate**

22 In a recent filing before this Emergency Arbitrator, former Respondent Kecalf Franklin
23 (who described himself as “an heir to the Estate”) admitted that “one of the motivating purposes”
24 of the Agreement was to generate income to “settle” the Estate’s multi-million dollar “IRS debt.”
25 (See K. Franklin Mtn to Dismiss, Dkt. No. 1435495, p. 2)

26 Since receiving the Claimant’s \$1.1 million payment, the Estate has categorically refused

27 ² <https://www.nytimes.com/2018/12/05/movies/amazing-grace-review.html>

28 ³ <https://www.newyorker.com/culture/cultural-comment/my-soul-is-satisfied-an-intimate-new-documentary-explores-the-source-of-aretha-franklins-power>

1 to consent to any requested use of the Rights that requires the Estate's consent⁴, despite the
2 Agreement mandating that such consent is "not to be unreasonably withheld." (Elliott Decl., ¶ 6).

3 It has become apparent to Claimant that the Estate entered into the Agreement without any
4 intention to abide by its terms, but rather to satisfy excessive debts it has incurred over the years.
5 Regardless, as further discussed, there is no dispute that the Agreement is purely commercial in
6 nature.

7 **E. Rights Granted to Claimant Under the Agreement**

8 Section 2 of the Agreement is nothing short of a broad, exclusive, and all-inclusive grant
9 of rights in and to the "name, image and performance of Aretha Franklin solely as embodied in the
10 Film [Picture] and the Concert Footage... including, but not limited to, all rights to distribute,
11 display, market, advertise, promote and publicize [the same] in all media, whether now known or
12 hereafter devised..." (Exh. B, Sec. 2(a), p.2. to Elliott Decl., ¶ 5) The Agreement defines "Concert
Footage" as the **audio and visual** recordings of the Concert:

13 WHEREAS, although the Concerts were filmed and recorded (**the audio and**
14 **visual recordings thereof, collectively, the "Concert Footage"**) and the record
15 album of the concerts was released in 1972 by Warner's affiliate, Atlantic
16 Recording Corporation, under the title "Amazing Grace" and went on to be a very
successful album, creation of any movie or broadcast of the Concerts was not
completed because of technical problems

17 (Exh. B, p. 1, to Elliott Decl., ¶ 5)

18 The Agreement further states:

19 [T]he Rights expressly include the right to use the Appearance, Aretha Franklin's
20 name, voice, likeness, biography and/or any portion or element thereof in
21 connection with any and all ancillary and subsidiary rights in connection with the
22 Film, the **Concert Footage** and/or Appearance, including but not limited to
23 merchandising; commercial tie-in rights; performance rights; print and/or text
24 publication rights; electronic game rights (including but not limited to videogame
rights); music video rights; **soundtrack rights, publishing rights, music**
publishing rights, Subsequent Production Rights (as defined below); and Clip
Rights (as defined and subject to the terms below) (collectively the "Reserved
Rights").

25 (Exh. B, Sec. 2(b), to Elliott Decl., ¶ 5) (emphasis added).

26 The Agreement also enshrines Claimant's exclusive right to "develop and/or exploit any
27 production that is derivative of the Concert Footage, including but not limited to any remake,

28 ⁴ As further discussed below, the Estate does not enjoy absolute rights of approval and **must** exercise its consent
rights "reasonably."

1 sequel, television production, spin-off, interactive production rights, live stage production (whether
2 musical or not), and productions produced for any other medium or channel of distribution now or
3 hereafter known or devised[.]” (*Id.* at Sec. 2(c).) The Agreement defines “Clip Rights” as, in part:

4 [T]he right to exploit, in any medium, whether now known or hereafter devised, all
5 still photographs, footage, trims and outtakes (including but not limited to “bloopers”,
6 behind-the-scenes and “B-roll” footage) of, from and/or relating to the Film, and ***any***
7 ***portion thereof or of the Concert Footage*** (collectively, “Clip Material”), in connection
8 with the creation of other motion pictures, television programs, Internet programs and/or
9 other audiovisual works[...]

10 (**Exh. B**, Sec. 2(d), to Elliott Decl., ¶ 5) (emphasis added)

11 The Rights granted to Claimant, pursuant to Section 2 of the Agreement, are subject to
12 certain discretionary rights of the Estate, set forth in Exhibit R to the Agreement concerning
13 “Ancillary Rights.” (*Id.* at Sec. 2(b)) Exhibit R to the Agreement delineates three approval
14 categories for certain uses of the Rights under the Agreement (Category 1, Category 2 and Category
15 3, respectively). (**Exh. B**, at p. 21 to Elliott Decl., ¶ 5). Exhibit R to the Agreement, sets forth the
16 scope of the Estate’s Category 2 consent rights as follows:

17 Category 2 of the Agreement provides:

18 Estate has prior written approval on case-by-case basis, **not to be unreasonably**
19 **withheld**. Seven (7) business day response period following written notice to the
20 Estate of the material terms of the offer and any other additional information
21 reasonably sufficient to allow the Estate to make an informed decision regarding the
22 applicable approval; if no response, last specific proposal submitted in writing to
23 Sabrina Owens as Estate-designated Personal Representative will be deemed
24 approved. If Parties cannot agree with respect to any Category 2 opportunity
25 presented by AE, AE or the Estate has right to submit the matter to binding expedited
26 arbitration (per the arbitration provisions set forth in par.10 of the Agreement.)
27 (emphasis added)

28 (**Exh. B**, at p. 21 to Elliott Decl., ¶ 5) (emphasis added)

29 Clip Rights, which include “any portion thereof or of the Concert Footage,” fall under
30 Category 2 set forth in Exhibit R. (**Exh. B**, Sec. 2(d) to Elliott Decl., ¶ 5). **As conceded by the**
31 **Estate and its representatives** during the parties’ pre-litigation discussions, the instant dispute
32 pertains to approval that Claimant sought to exploit Clip Rights for a portion of the audio from the

1 Concert Footage, which is subject to Category 2 consent rights per Exhibit R to the Agreement.
2 (**Exh. B** to Elliott Decl., ¶ 5).

3 Indeed, both the Estate’s outside music counsel, Adina Schechter, and Respondent Mayoras
4 (both experienced lawyers) conceded that Claimant was seeking approval as to a Category 2 right.
5 (**Exh. C**, p. 6 & 10 to Elliott Decl., ¶ 11).

6 **F. Respondent’s Representations and Warranties**

7 As part of the parties’ representations and warranties, the Estate-Respondent also promised
8 that it would “not, either directly or indirectly, take any action that would interfere with the
9 performance of this Agreement by any other Party which would adversely affect any of the rights
10 provided for in this Agreement.” (**Exh. B**, Sec 7.7 to Elliott Decl., ¶ 5).

11 **G. Respondent’s Bad Faith Conduct Giving Rise to the Instant Action**

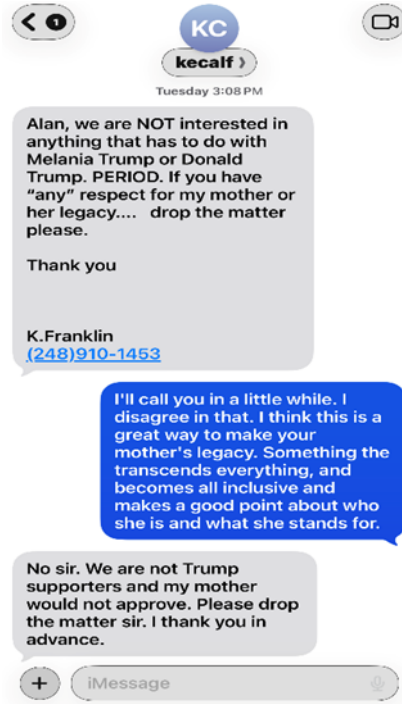
12 In June of 2025, AGM was offered a fee of \$200,000 plus other valuable consideration by
13 RatPac Entertainment, for use of a four minute thirty-nine second audio clip of the “Concert
14 Footage” (the “Producer’s Offer”). (Sulichin Decl., ¶ 12; Elliott Decl., ¶ 12). This was the
15 equivalent of **\$40,000 per minute**. The production was seeking to license audio from outtakes of
16 the “Concert Footage” of Franklin’s performance of the song “Amazing Grace” for use in the
17 official biographical documentary of First Lady, Melania Trump, entitled *Melania* (the
18 “**Documentary**”) set to be theatrically released on January 30, 2026, and then streamed on
19 Amazon/MGM+. (Elliott Decl., ¶ 8). The Documentary is historical in nature and focuses on
20 Melania Trump’s day-to-day activities as she transitions into her role as First Lady of the United
21 States. (Sulichin Decl., ¶ 8). The Film depicts Melania Trump designing her outfits for the
22 inauguration, hiring staff, honoring fallen soldiers at Arlington National Cemetery, moving into the
23 White House, and turning the White House residence into a home. (Sulichin Decl., ¶ 8). The
24 Documentary further highlights the historical roles that U.S. First Ladies play during their transition
25 to the White House. (*Id.*). Examples of this include Melania Trump’s interactions with other first
26 ladies like Brigitte Macron of France, Queen Rania of Jordan, and the families of hostages taken
27 during the October 7, 2023, attacks in Israel. (*Id.*). The Documentary is not intended as a political
28 statement of any kind, and does not contain (or intend to convey) any political views of any kind
or nature. (*Id.*).

1 Per the terms of the Agreement and the scope of Category 2 therein, Claimant provided to
2 Respondent-Estate all the material terms of the Producer's Offer, including a portion of the
3 unreleased scene from the Documentary intended for use with the proposed audio clip. (Elliott
4 Decl., ¶ 10). During the parties' negotiations, the Estate's outside counsel and Specially Appointed
5 Representative, Respondent Mayoras, conceded that the proposed use fell within, and was subject
6 to, Category 2 consent rights per Exhibit R to the Agreement. (**Exh. C.**, p. 7 to Elliott Decl., ¶ 11).
7 In other words, the Estate had to exercise its discretion "reasonably" and was not authorized to veto
8 the proposed use arbitrarily.

9 The Producer's team advised Claimant that the estates of **Michael Jackson, James Brown,**
10 **Al Green, Elvis Presley, Edith Piaf** and **Nina Simone**, had already granted the Producers the
11 required licenses for their music to be played in the Documentary. (Elliott Decl., ¶ 14). The
12 Producers were eager to use a portion of "Amazing Grace" for a scene where the First Lady is
13 lighting a memorial candle for her late mother in St. Patrick's Cathedral in New York City.
(Sulichin Decl., ¶ 9).

14 Between July 17 and October 2, 2025, Claimant and the Estate engaged in several rounds
15 of discussions, wherein the Estate was provided with the material terms of the Producer's Offer,
16 including the proposed fee, use, duration, compensation, nature of the project and even a relevant
17 clip from the Documentary. (**Exh. C.** to Elliott Decl., ¶ 11). Regardless, the Estate declined to
18 provide consent on grounds of "potential implied religious and/or political connotations." (*Id.*) The
19 Agreement, however, does not bestow upon Respondent a right to withhold consent on grounds of
20 political, religious or similar interpretations. (*see generally*, **Exh. B** to Elliott Decl.)

21 On or about September 30, 2025, Kecalif, Aretha Franklin's son and heir, confirmed that the
22 Estate's baseless and unreasonable refusal to grant consent was devoid of any reasonable
23 commercial considerations. (**Exh. D** to Elliott Decl., ¶ 12).



III. LEGAL STANDARD

A. JAMS R. 2(C)(iv) is the Governing Standard

While interpretation of the Agreement and disputes arising therefrom are governed by California law, this Arbitration is subject to the JAMS Comprehensive Rules.

JAMS R. 2(c) governs “Emergency Relief Procedures” available to parties “in need of emergency relief prior to the appointment of an Arbitrator[.]” *See* JAMS R. 2(c)(i). Further, JAMS R. 2(c)(iv) provides that a party is entitled to emergency relief when it has shown that “immediate loss or damage will result in the absence of emergency relief and whether the requesting Party is entitled to such relief.” If a party can meet this standard, then the “Emergency Arbitrator **shall** enter an order or Award granting or denying the relief, as the case may be, and stating the reasons therefor.” JAMS R. 2(c)(iv)(emphasis added). Various trial courts around the country have recognized the JAMS Emergency Relief Procedures. *See e.g., Mobile Med. Work Health Sols., Inc. v. Moore*, No. 1:24-CV-1219-RP, 2025 U.S. Dist. LEXIS 49159, at *7-8 (W.D. Tex. Mar. 17, 2025) (“The JAMS Rules even create a mechanism for emergency provisional relief before an arbitrator is appointed. JAMS Rule 2(c)(i)... A Party in need of emergency relief prior to the appointment of an Arbitrator may notify JAMS and all other Parties in writing of the relief sought and the basis for an Award of such relief. . . . (ii) JAMS shall promptly appoint an Emergency Arbitrator to rule on the emergency request”); *T-Mobile United States v. Verity Wireless*, No. 2:21-cv-00733-RAJ-BAT,

1 2021 U.S. Dist. LEXIS 181367, at *3 (W.D. Wash. July 22, 2021) (“JAMS Rule 2(c) creates
2 Emergency Relief Procedures that permit a party to seek emergency relief by
3 “notify[ing] JAMS and all other Parties in writing of the relief sought and the basis for an award of
4 such relief.” JAMS Rule 2(c)”)

5 The JAMS standard is more lenient than what is required for expedited relief under
6 California law, but AGM meets both standards.

7 **B. Although not Required, Claimant also Satisfies California Legal Standards**

8 “[T]rial courts should evaluate two interrelated factors when deciding whether or not to
9 issue [a restraining order]. The first is the likelihood that the plaintiff will prevail on the merits at
10 trial. The second is the interim harm that the plaintiff is likely to sustain if the [restraining order]
11 were denied as compared to the harm that the defendant is likely to suffer if the [order] were issued.”
12 *Church of Christ in Hollywood v. Superior Court*, 99 Cal. App. 4th 1244, 1251 (2002). Injunctive
13 relief may be also appropriate in a claim for breach of contract “where plaintiff can show irreparable
14 injury and the inadequacy of legal remedies. *See John Goyak & Associates, Inc. v. Terhune*, 299
15 Fed.bAppx. 739, 740 (9th Cir. Nov. 6, 2008); *see also Lucasfilm Ltd. v. Media Market Group, Ltd.*,
16 182 F.Supp.2d 897, 899 (N.D. Cal. 2002). Courts applying this standard balance the likelihood of
17 success against the relative interim harm to the parties, giving weight to evidence of contractual
18 breaches that threaten unique or non-monetary interests such as creative opportunities, reputation,
19 or goodwill. *Stuhlbarg Int’l Sales Co. v. John D. Brush & Co.* (9th Cir. 2001) 240 F.3d 832, 841

20 Where a contract expressly requires that consent “not be unreasonably withheld,” the
21 moving party may establish a likelihood of success by showing that the refusal was arbitrary,
22 pretextual, or based on considerations outside the scope of legitimate business judgment. *Storek &*
23 *Storek, Inc. v. Citicorp Real Estate, Inc.* (2002) 100 Cal.App.4th 44, 57–58; *Pasadena Live, LLC*
24 *v. City of Pasadena* (2004) 114 Cal.App.4th 1089, 1093–94.

25 **IV. ARGUMENT**

26 **A. The Parties’ Agreement Contemplates Swift Adjudication of Matters** 27 **Concerning the Estate’s Unreasonable Withholding of Consent**

28 The Agreement’s explicit terms demonstrate the parties’ intent to swiftly resolve disputes
involving the reasonable exercise of the Estate’s approval rights under Category 2. Indeed, Section

1 10 of the Agreement distinguishes disputes of the kind at bar from all others and provides for
2 “expedited arbitration” in the event of such disputes. Section 10 provides, in pertinent part:

3 **With respect to disputes regarding the reasonableness of a refusal by the Estate**
4 **to approve an ancillary rights project falling under Category II of the ancillary**
5 **rights provisions, the dispute shall be subject to expedited arbitration under the**
6 **rules of JAMS regarding expedited arbitrations.**

7 (Exh. B, Sec. 10, to Elliott Decl., ¶ 5)(emphasis added)

8 Exhibit R to the Agreement similarly echoes this intention with substantially similar
9 language: “If Parties cannot agree with respect to any Category 2 opportunity presented by AE, AE
10 or the Estate has the right to submit the matter to binding expedited arbitration (per the arbitration
11 provisions set forth par.10 of the Agreement).” (Exh. B, p. 10 to Elliott Decl., ¶ 5).

12 The Agreement’s terms demonstrate that the parties understood that opportunities like the
13 Producer’s Offer are rare and fleeting. Producers and entertainment executives need quick answers
14 and are subject to strict theatrical and streaming release deadlines. (Sulichin Decl., ¶ 16). Here, the
15 Producers will pull their offer if the Estate is permitted to disregard well settled contractual
16 principles of commercial good faith and stonewall this opportunity because of an unsubstantiated
17 viewpoint bias. (Sulichin Decl., ¶ 16). Further, if the basis for the Estate’s refusal to consent to the
18 Producer’s Offer is upheld, AGM’s harm will be compounded because the Estate will be
19 emboldened to withhold consent for future economic opportunities simply because of the subjective
20 viewpoints of Franklin’s heirs. Such a result would be irreparably detrimental to Claimant; more
21 importantly, it would contravene decades of well-settled principles of contract law.

22 The instant motion relates precisely to the “immediate loss” that AGM will suffer if the
23 Estate is allowed to block the Producer’s Offer on grounds that are wholly outside of what the
24 Agreement, and California law, prescribe. If emergency relief is denied here, Respondent is
25 emboldened to forever unreasonably and arbitrarily withhold consent, forcing Claimant into
26 repeated arbitrations, and causing it to suffer further lost opportunities and goodwill, reputational
27 damage, and unnecessary expenditures. This nightmare scenario would vitiate the Agreement’s
28 purpose and leave Claimant with having paid \$1.1 Million for essentially nothing more than
frustration, dead ends, and losses.

B. Claimant Will Suffer Immediate Loss and Untold Damage Without Emergency Relief

1 Evidence of threatened loss of prospective customers or goodwill certainly supports a
2 finding of the possibility of irreparable harm. *Stuhlbarg Int'l Sales Co.*, 240 F.3d 832, 841 (9th Cir.
3 2001) Moreover, in situations where there is a potential imminent loss of a unique economic
4 opportunity, courts have consistently recognized that such loss can constitute irreparable harm
5 warranting injunctive relief. *See, e.g. Starlight Sugar v. Soto*, 114 F.3d 330, 332 (1st Cir.
6 1997)(“While it is true that injunctive relief is generally inappropriate where money damages can
7 make a plaintiff whole, we have recognized that the loss of a unique or fleeting business opportunity
8 can constitute irreparable injury.”) *Accord hiQ Labs, Inc. v. LinkedIn Corp.*, 31 F.4th 1180, 1188
(9th Cir. 2022)

9 **1. The Precise Amount of Claimant’s Damages Is Impossible to Ascertain**

10 Injunctions are appropriate when it is difficult or impossible to ascertain the amount of
11 compensation that would afford adequate relief. Courts have consistently recognized that equitable
12 relief is warranted in such circumstances, particularly when monetary damages are inadequate,
13 uncertain, or impractical to calculate. Further, Code Civ. Proc. § 526(a)(5) permits injunctions to
14 issues where, as here, “it would be extremely difficult to ascertain the amount of compensation
15 which would afford adequate relief.”

16 In *Disney Enters. v. VidAngel, Inc.*, the Ninth Circuit upheld a district court’s granting of
17 a preliminary injunction where “[t]he district court had substantial evidence before it that
18 VidAngel's service undermines the value of the Studios' copyrighted works, their windowing
19 business model, **and their goodwill and negotiating leverage with licensees.**” *Disney Enters. v.*
20 *VidAngel, Inc.*, 869 F.3d 848, 866 (9th Cir. 2017) (emphasis added).

21 If the Estate’s capricious, unfair and bad faith exercise of discretion is allowed to stand,
22 Claimant will suffer an “immediate loss” (JAMS R. 2(c)(iv) in excess of \$200,000, **plus an**
23 **unknown (and potentially substantial) amount in further downstream royalty revenues that**
24 **cannot presently be calculated.** (Elliott Decl., ¶ 13). Every minute that Claimant is hampered by
25 the Estate’s bad faith and unreasonable refusal to consent, it is losing leverage to negotiate with the
26 licensee-producer of the Documentary. (Elliott Decl., ¶ 15). The Production is aware of the undue
27 influence the Estate is now attempting to impose on Claimant’s contractual rights, and views
28 Claimant as an unreliable party with little leverage and no power to exploit rights it paid \$1.1
million to obtain. (Sulichin Decl., ¶ 15) (Elliott Decl., ¶ 15). The unique approval window and

1 deadline imposed by the Production, and the clear ultimatum of the Production to revoke its offer,
2 places Claimant in the crosshairs of immediate economic and non-economic harm. (Elliott Decl., ¶
3 18).

4 Even if Claimant stands to recover an eventual award of monetary damages, such damages
5 are an inadequate remedy here because the harm consists of loss of control over distribution
6 windows, “damage to reputation and goodwill,” loss of “leverage with licensees,” and erosion of
7 unique market opportunities—precisely the kinds of intangible, hard-to-quantify injuries that
8 support injunctive relief under California law, including CCP § 526(a)(5), and the 9th Circuit’s
9 holding in *Disney v. VidAngel* (*supra*) 869 F.3d at 860–64.

10 The Production’s offer to Claimant is also exceedingly rare, in that it presents Claimant
11 with the opportunity to license rights to a project that has already fetched \$40 million from
12 Amazon/MGM Studios, and to work with two highly prominent Hollywood producers, Fernando
13 Sulichin⁵ and Brett Ratner⁶. (Elliott Decl., ¶ 8 & 9). Fernando Sulichin is an experienced film
14 producer with over 30 years of experience. (Sulichin Decl., ¶ 4). Throughout Sulichin’s esteemed
15 career, he has produced over 30 films, including *Malcolm X*, *Spring Breakers*, and *Snowden*.
16 Sulichin’s films have received theatrical releases and critical acclaim, including fetching awards at
17 the Sundance and the Venice film festivals. (Sulichin Decl., ¶ 4) Brett Ratner is an influential figure
18 in the entertainment industry and has played a pivotal role in the production and success of
19 Hollywood blockbusters, including *Justice League*, a Warner Bros. film which earned over \$600
20 million in the global box office, and *Ready Player One*, a film directed by Steven Spielberg which
21 generated over \$500 million in global box office revenue. (Sulichin Decl., ¶ 6). Opportunities to
22 work with such prominent figures are few and far between and represent an opportunity to establish
23 lucrative and mutually beneficial relationships leading to future licensing opportunities. (Elliott
24 Decl., ¶ 16). The loss of such opportunities cannot be remediated with money.

25 Moreover, leaving unchecked the Estate’s bad faith refusal to consider the commercial
26 merits of the offer will only embolden the Estate’s disregard of its contractual obligation “**not to**
27 unreasonably withhold consent” to Claimant’s Category 2 use requests. (Elliott Decl., ¶ 12).

28 In addition, Claimant has no other business or revenue stream, and no other way to generate
income, other than the exploitation of the rights it acquired. (Elliott Decl., ¶ 18). Opportunities to

⁵ https://en.wikipedia.org/wiki/Fernando_Sulichin

⁶ <https://www.imdb.com/name/nm0711840/>

1 exploit the subject rights are infrequent, and each opportunity is significant for Claimant, both
2 financially and reputationally. (Elliot Decl., ¶ 16). Claimant's principal risks having to mortgage
3 his home again if the Estate's unreasonable and bad faith tactics are not addressed. (Elliot Decl., ¶
4 18).

5 **C. Claimant is Entitled to Relief and Likely to Succeed on its Claims for Breach**
6 **of Contract and Breach of the Implied Covenant of Good Faith**

7 **1. Claimant is Entitled to Relief on its Breach of Contract Claim**

8 In California, to prevail on a cause of action for breach of contract, the plaintiff must prove
9 "(1) the contract, (2) the plaintiff's performance of the contract or excuse for nonperformance, (3)
10 the defendant's breach, and (4) the resulting damage to the plaintiff." *Richman v. Hartley* 224
11 Cal.App.4th 1182, 1186 (2014). Where a contract confers on one party a discretionary power
12 affecting the rights of the other, a duty is imposed to exercise that discretion in good faith and in
13 accordance with fair dealing. *Perdue v. Crocker National Bank* 38 Cal. 3d 913, 923 (1985); *accord*,
14 *Kendall v. Ernest Pestana, Inc.*, 40 Cal. 3d 488, 500 (1985)

15 Per the Agreement, Claimant fully performed by paying the sum of \$1.1 Million in
16 exchange for the *exclusive* right to exploit, *inter alia*, all rights in and to the Concert Footage,
17 including audio rights, soundtrack rights, music publishing rights, and outtakes thereof. (*See*
18 *generally*, **Exh. B** to Elliott Decl., ¶ 5). The Agreement refers repeatedly to "Concert Footage" as
19 inclusive of "the audio and visual recordings" of Aretha Franklin's 1972 concert performance.
20 (Recital 2 of **Exh. B** to Elliott Decl., ¶ 5).

21 As the owner of those rights, Claimant, and only Claimant, enjoys (and paid for) the benefits
22 of exploiting and licensing the broad and comprehensive rights it acquired. In the case of the
23 "Category 2" right at issue here, Claimant's rights of exploitation are subject only to the expressly
24 limited discretion the Estate has. (**Exh. B**, p. 19, to Elliott Decl., ¶ 5). The language of the
25 Agreement is mandatory and places an obligation on the Estate that its consent is "**not to be**
26 **unreasonably withheld.**" (*Id.*) The same provision that places an obligation of reasonableness upon
27 the Estate provides that the Estate **must** respond to an inquiry within "[s]even (7) business days"
28 or the offer "**will be deemed approved.**" (*Id.*) Thus, the Agreement is explicit that a Category 2
right is not subject to the Estate's sole or absolute discretion.

Contrary to applicable law and the Agreement, the Estate ignored the commercial merits of
the Producer's Offer, and its contractual obligation "not to" unreasonably withhold consent, in
favor of its subjective assessment that the proposed use of AMAZING GRACE had "political and
religious connotations." (Elliott Decl., ¶ 11). This was confirmed when the Estate's agent and heir,

1 Kecalf Franklin, conveyed to Claimant that the refusal to grant consent was rooted in arbitrary
2 political biases, rather than business judgment or commercial reasonableness. (**Exh. D** to Elliott
3 Decl., ¶ 12). Mr. Franklin’s unretractable message stating, “*We* are NOT interested in anything that
4 has to do with Melania Trump or Donald Trump. PERIOD,” confirms the undeniable reality of the
5 Estate’s coordination with Aretha Franklin’s heirs. In fact, Respondent Mayoras confirmed in
6 writing that the heirs had decision-making authority over Claimant’s request **and** that the heirs
7 would likely decline consent on “political” grounds. (**Exh. C** to Elliott Decl., ¶ 11)(“As part of that
8 consideration process, we would need to discuss the proposed use with the heirs. **It is quite likely**
9 **that the heirs would find the proposed use objectionable in light of the political nature of the**
10 **subject matter**, but we are not even in a position to present it to them without complete
11 information, including the proposed fee to the Estate.”)(emphasis added). More egregious is a
12 September 2, 2025 email from the Estate’s outside counsel, Adina Schecter, wherein she claims
13 that although Claimant had allegedly “not yet provided all of the requested materials” for the Estate
14 to consider the Producer’s Offer, the Estate was nonetheless rejecting Claimant’s request for
15 consent.

14 You have not provided all of the requested materials for the Estate to make an
15 informed decision. However, based on the information that has been provided, the
16 Estate expressly disapproves of the proposed use for various reasons, including
17 potential implied religious and/or political connotations.

17 (**Exh. C**, p. 5 to Elliott Decl., ¶ 11). The statement from the Estate’s counsel demonstrates that
18 Respondent was not discharging its obligations to consider, and not unreasonably withhold, consent
19 in good faith. Rather, while maintaining that it still did not possess all of information it needed, the
20 Estate had proverbially ‘heard enough,’ and was summarily declining Claimant’s request without
21 more.

21 In an effort to avoid litigation and save the deal, Claimant retained counsel, Sarah Matz,
22 who again attempted to level with the Estate and provided its representatives with the intended
23 scene from the Documentary. Even then, Kecalf Franklin’s words spoke louder, and truer, the coded
24 tone of the Estate’s counsel: “Alan, **we** are NOT interested in anything that has to do with Melania
25 Trump or Donald Trum. PERIOD. If you have ‘any’ respect for my mother or her legacy... drop
26 the matter please.” This message was followed by, “[w]e are not Trump supporters and my mother
27 would not approve. Please drop the matter sir.” (**Exh. D** to Elliott Decl., ¶ 12). This is **not** how
28 contracts work, much less those that explicitly required a party to exercise discretion reasonably,
aka in good faith.

1 In refusing to consider the commercial merits of the Producer's Offer, the Estate breached
2 its representation and warranty to "not, either directly or indirectly, **take any action that would**
3 **interfere with the performance of this Agreement by any other Party which would adversely**
4 **affect any of the rights provided for in this Agreement.**" (Secs. 7.5, 7.7 of Exh. B, to Elliott
5 Decl., ¶ 5).

6 **2. Claimant is Entitled to Relief on its Claim for Breach of Implied Covenant**
7 **of Good Faith and Fair Dealing**

8 "It has long been recognized, of course, that every contract imposes upon each party a duty
9 of good faith and fair dealing in the performance of the contract such that neither party shall do
10 anything which will have the effect of destroying or injuring the right of the other party to receive
11 the fruits of the contract." *Storek*, 100 Cal. App. 4th at 55. "[Where] a contract confers on one party
12 a discretionary power affecting the rights of the other, a duty is imposed to exercise that discretion
13 in good faith and in accordance with fair dealing." *Kendall v. Ernest Pestana*, 40 Cal. 3d 488, 500
14 (1985). Therefore, this covenant applies particularly to situations where one party is invested with
15 a discretionary power affecting the rights of another, requiring that such power be exercised in good
16 faith." *See, Carma Developers (Cal.), Inc. v. Marathon Development California, Inc.* 2 Cal.4th 342,
17 371–372 (1992))

18 A "breach of a specific provision of the contract is not a necessary prerequisite" to a breach
19 of an implied covenant of good faith and fair dealing. *Carma Developers (Cal.), Inc.*, 2 Cal. 4th at
20 350. "The covenant is implied . . . to prevent a contracting party from engaging in conduct which
21 (while not technically transgressing the express covenant) frustrates the other party's rights of the
22 benefits of the contract." *Los Angeles Equestrian Ctr., Inc. v. City of Los Angeles*, 17 Cal. App. 4th
23 432, 447 (1993); *accord Marsu, B.V. v. Walt Disney Co.*, 185 F.3d 932, 937-38 (9th Cir. 1999)

24 **In the absence of a specific expression in the contract or one implied from the**
25 **subject matter, the preference of the law is for the less arbitrary reasonable**
26 **person standard. . . . The reasonableness test is especially preferable when**
27 **factors of commercial value or financial concern are involved, as distinct from**
28 **matters of personal taste.**

Peak-Las Positas Partners v. Bollag, 172 Cal. App. 4th 101, 106 (2009) (quoting *Storek*, 100
Cal.App.4th at 59–60)(emphasis added)

Here, the Estate's right to consent under Category 2 is mitigated by the explicit contractual
obligation **not to** withhold such consent "unreasonably." (Exh. B, p.19, to Elliott Decl., ¶ 4) In
such cases, discretionary consent **must** be exercised "in good faith and in accordance with fair
dealing." *Locke v. Warner Bros.*, 57 Cal. App. 4th 354, 363 (1997); *see also Perdue v. Crocker*

1 *National Bank*, 38 Cal. 3d 913, 923 (1985) *accord*, *Kendall* (*supra*) 40 Cal. 3d at 500. This means
2 that the Estate, whose consent must be exercised “reasonably” per the Agreement, is prohibited
3 from unduly interfering with Claimant’s right to receive the benefits of the Agreement – namely,
4 exploitation of the Rights it paid a substantial sum to acquire.

5 Moreover, the Estate’s right to consent to Claimant’s exploitation of Category 2 uses are
6 not couched in subjective factors like “fancy, taste or judgment.” *Locke*, 57 Cal. App. 4th at 363-
7 64. No such terms exist in the Agreement, but, even if they did, the Estate would *still* be required
8 to exercise its discretion “**in good faith**.” *Id.* (emphasis added) The categorical veto of the
9 Producer’s Offer by the Estate, an act of bad faith, was not grounded in any commercially
10 reasonable basis, but rather in a subjective, arbitrary, and wholly unreasonable basis that is
11 unsupported by any provision of the Agreement. Denying consent based on personal taste,
12 convenience or sensibility is not commercially reasonable where the subject contract does not
13 provide for subjectivity in the exercise of discretion. *See, e.g., Locke*, 57 Cal.App.4th at 363.

14 In *Locke v. Warner Bros.* (*supra*) the California Court of Appeal provided examples of
15 contracts that “involve matters of fancy, taste or judgment (...) when it is a condition of an obligor's
16 duty that he or she be subjectively satisfied with respect to the obligee's performance[.]” *Locke*, 57
17 Cal. App. 4th at 363 (emphasis original)

18 Traditional examples are employment contracts . . . and agreements to paint a
19 portrait, write a literary or scientific article, or produce a play or vaudeville act. In
20 such cases, the promisor's determination that he is not satisfied, ***when made in good***
21 ***faith***, has been held to be a defense to an action on the contract.

22 *Id.* at 363-64 (emphasis original) **None of these examples are applicable to the case at bar.** But,
23 even if they were, the Estate’s determination of consent would still need to be governed by standards
24 of good faith per the holding in *Locke*.

25 The Agreement is conspicuously devoid of language that bestows upon the Estate veto
26 power over Category 2 uses if such uses do not comport with their viewpoints, artistic or political
27 sensibilities, or other subjective factors. Rather, the Agreement expressly confines the Estate’s
28 consent to Category 2 uses by stating that such consent is “**not to be** unreasonably withheld.” (**Exh.**
B, p.19, to Elliott Decl., ¶ 5).

Further, Claimant is **not** an “obligee” who must “perform” to the subjective satisfaction of
the Estate. Rather, it is the Estate, already enriched by the consideration it willingly accepted from
Claimant, whose discretion must be rooted in “commercially reasonable standards” not political or
religious sensibilities. *Kendall*, 40 Cal. 3d at 500 (1985)

1 Furthermore, it has become apparent that, in entering into the Agreement, the Estate was
2 motivated by commercial purposes as, at the time of the Agreement, it needed to satisfy an
3 outstanding debt to the IRS. Since receiving the consideration and satisfying the debt, the Estate
4 has categorically refused to evaluate proposed uses in good faith. Instead, the Estate has selfishly
5 received the value of its bargain and simultaneously undermined and injured Claimant's rights
6 under the Agreement.

7 Claimant is entitled to relief and likely to succeed on its claim for Breach of the Implied
8 Covenant of Good Faith and Fair Dealing.

9 **D. The Balance of Equities and Public Interest Strongly Favor Injunctive Relief**

10 Granting Claimant's emergency motion imposes no burden whatsoever on the Estate, which
11 merely must refrain from enforcing an unreasonable and viewpoint-based veto. In fact, granting the
12 instant motion would cause the Estate to become enriched in sums that will likely exceed its
13 entitlement to a percentage of the \$200,000 in the form of downstream royalties and other "back-
14 end" compensation.

15 By contrast, denying relief would irreparably damage Claimant's unique opportunity to
16 work on a rare project of this kind, not to mention harm its reputation, goodwill and contractual
17 leverage with prominent industry players.

18 **V. CONCLUSION**

19 Because Plaintiff has demonstrated that it is entitled to relief on its claims, and that it will suffer
20 immediate loss absent emergency relief, the Arbitrator should issue a an order granting Claimant's
21 request as set forth in the concurrently submitted proposed order.

22 DATED: November 10, 2025

PESSAH LAW GROUP, PC

/s/ Maurice David Pessah

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